

Student number/Matricola	Governance <i>HEIDENHOF</i>	<i>Comments from Professor</i>
0333581	26	Reasonable paper which points to some important governance risks and issues of the case. It would have benefitted from a more stringent analysis of issues and challenges at stake. Equally, the recommendation has some interesting points but remains rather general as far as implementation realism is concerned. It would have been useful to further outline and assess some proposals (e.g., institution building, participation), in particular before the background of a tightly controlled state.
0333762	26	Interesting paper with some good ideas and suggestions about prevailing governance issues and challenges. The recommendation part remains rather general (e.g., on improving participation and transparency measures in a tightly controlled state). It would have benefitted from a discussion about feasibility of reform proposals. I liked the proposals to engage with the military; it would have been interesting to elaborate more on such an approach which – on the surface – comes across as rather problematic in view of the major prevailing governance issues in the military itself. Notable is the active participation during the course.
0333763	26	Reasonable paper which points to some important governance risks and issues of the case. It would have benefitted from a more stringent analysis of issues and challenges at stake. Equally, the recommendation part has some interesting points and many suggestions but remains rather general as far as implementation realism is concerned. It would have been useful to further outline some proposals (e.g., increased participation), in particular before the background of a tightly controlled state. Also notable is the good participation during the seminar!
0333651	25	The paper provides for a good analysis of governance risks and issues. Recommendations are many, maybe too many, and often unsubstantiated without discussion about feasibility and implementation realism of proposed actions in a tightly controlled state environment.
0316175	25	Reasonable paper which points to some important governance risks and issues of the case. It provides for a good summary of governance issues in the Ragana case. The recommendation has some interesting points but remains rather general as far as concrete actions, implementation realism and timelines are concerned. It would have been useful to further outline some proposals (e.g., participation, transparency reforms), in particular before the background of a tightly controlled state.
0335805	26	The paper provides a good overview about prevailing governance risks and issues. The recommendation part is elaborate and includes a range of far-reaching suggestions. The proposed activities would have benefitted from more details including a candid assessment of feasibility before the background of a tightly controlled state. Just engaging with the military as one suggestion proposes is not likely to change the status quo.
0334005	28	Excellent paper which is based on a clear methodology and a convincing assessment of the issues and challenges of the case. The recommendations are well thought through – I liked, in particular, the proposed multipronged approach to increase participation and efficiency. While there are some good pointers on how to address potential resistance some more discussion of the realism of proposed reform options in a tightly controlled state would have been useful. Overall, great work! Also notable is the active participation during the course.
0333538	28	Good paper which nicely analyses and summarises the key governance issues and challenges of the case. The recommendation part is also well done; it would have benefitted from a solid assessment about the feasibility of proposed activities before the background of a tightly controlled state. Overall, well done! Also notable is the very active participation during the course.
0333360	25	Rather general paper which summarizes some of the prevailing governance issues presented in the case. At the same time, the recommendation part is rather general – outlining potential reform areas in broad terms without going into specific details about the realism of reform actions. Most of the reform proposal also lack a reality check concerning their feasibility in a tightly controlled state environment. Notable is the good participation during the seminar.
0334285	25	Reasonable paper which summarises some key governance issues and challenges. The recommendations part is rather general – it only points to some major reform avenues (e.g., participation, relationship with the military) without providing details or an assessment about the feasibility of such reforms in a tightly controlled state

0333356	27	Good paper which summarises relevant governance issues and challenges and outlines a range of sensible and practical proposals to address prevailing governance issues and risks. Some more evaluation about feasibility and realism of reform actions in Ragana (e.g., on transparency and participation issues in a tightly controlled state) would have been beneficial.
0333803	28	Excellent paper which focuses on the key developmental and governance challenges of the case, in particular on how to overcome the resistance of the military. I liked the recommendation part which is succinct and focused on generating buy-in into much needed governance reforms (although I remain somewhat doubtful that a complex program as proposed in the paper is implementable in Ragana's weak governance environment). Overall, well done!
0334238	25	Rather general paper with some insights into economic governance issues and challenges of the case. The recommendation part is rather generic with little details about proposed actions to go forward. The paper would have benefitted from a discussion about reform priorities, an assessment of realism and feasibility of proposed reform actions in a tightly controlled state environment. Notable is the good participation during the seminar.
0333668	25	Reasonable paper which by-and-large summarises some of the prevailing governance issues around the case and outlines a few avenues of reforms. Most of the reform proposals would have benefitted from a more substantive assessment and are missing an analysis of realism and feasibility of proposed reform avenues in a tightly controlled state environment. At the same time the paper discusses the change management issues and challenges in some detail which is certainly one of the key building blocks for a potential engagement in Ragana.
0333937	28	Excellent paper based on a sound analysis of the prevailing governance risks and issues. I liked, in particular, the discussion about transparency and participation issues which certainly goes to the heart of governance issues. The recommendation part entails some convincing proposals – it would have benefitted from more discussion about prioritization and feasibility before the background of a tightly controlled state and government. Overall great work !
0333652	23	Rather general paper which points to some of the prevailing governance issues and challenges of the case. The recommendation part is rather generic – it focuses on broad directions of reforms (e.g., anti-corruption and administrative reforms) without going into details and without assessing the feasibility of such reforms before the background of a tightly controlled state environment.